ACCELERATE ENERGY SUMMIT

POST-EVENT REPORT























TABLE OF CONTENTS

P3

P4

P5

Summit Overview Global Map of Participants

Summary of Activities

P16

P17

P21

Testimonials

Stay Connected

Team and Partners



SUMMIT OVERVIEW AND PURPOSE

The Accelerate Energy Summit (AES) in Shanghai brought together 78 clean energy accelerators and incubators, industry leaders and investors from 53 organizations across 20 countries to discuss strategies for supporting the success of the next 100,000 clean energy startups.

New insights, tools and relationships from Accelerate Energy Summit will allow the clean energy community to be stronger, faster and significantly more effective in accelerating the change to a cleaner, more sustainable future.

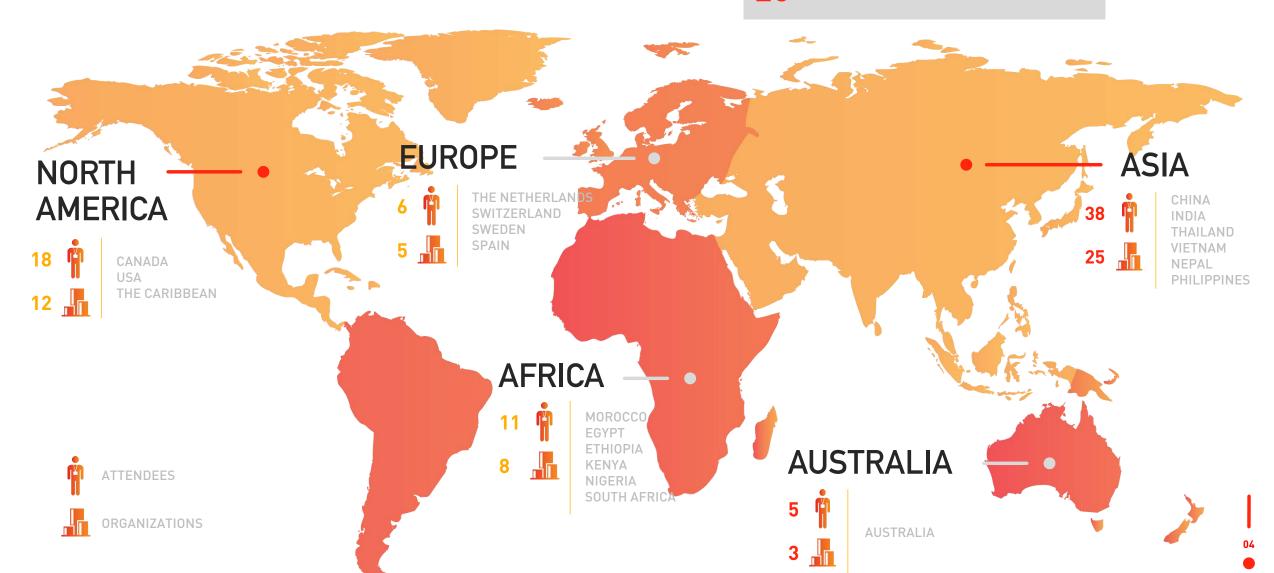
The Accelerate Energy Summit is brought to you by New Energy Nexus in collaboration with IncubatEnergy, World Bank Group, Asian Development Bank (ADB), China Clean Tech Nexus and WWF's Climate Solver Network.

GLOBAL MAP OF ACCELERATORS AND INCUBATORS

78 INDUSTRY LEADERS

ORGANIZATIONS

20 COUNTRIES





| FIRESIDE CHAT

So in the early days, Suntech and myself spent so much effort to build up the [solar] industry in China. During the first five years, we ran free training courses on solar in Wuxi. [If] we help them, we help ourselves.

- Dr. Shi Zhengrong, Founder of Suntech Power

On Day 1, AES hosted a fireside chat with solar pioneer and Founder of Suntech Power Dr. Shi Zhengrong. Dr. Shi revolutionized the solar industry in 2001 and his company became the world's largest producer of solar panels with more than 2,000 MW of annual production which kick-started China's ascent to global solar domination.

During the fireside chat, Dr. Shi shared his journey from a solar scientist to businessman, how he was coined the "Sun King" and his unique approach to incubating his own supply chain during the early days of solar in China.

YANGPU GOVERNMENT VICE MAYOR TAN BING

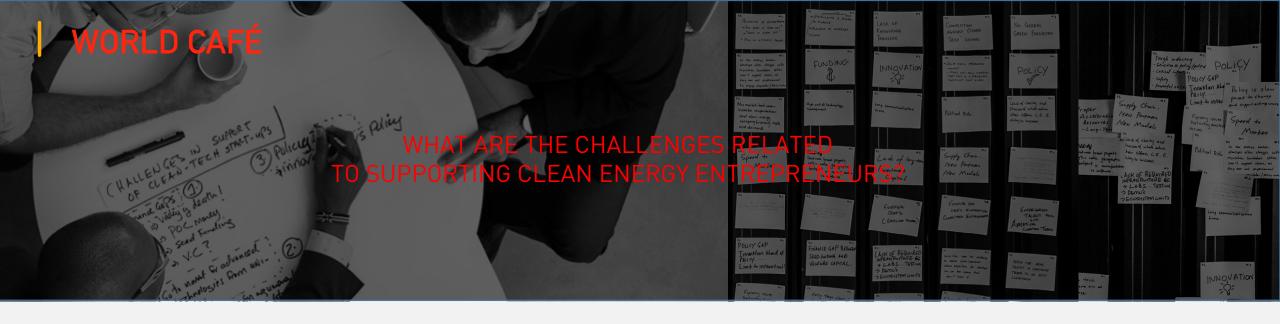
Yangpu District in Shanghai was once a high powered industrial hub that cultivated China's first waterworks, textile mills and shipbuilding facilities.

Now, Yangpu District has fast become the center of innovation technology with a cradle of talent for international tech companies such as Oracle, Tencent and IBM and a proliferation of science parks and top tier universities.

The focus of Accelerate Energy Summit is clean technology which aligns with our vision of transforming Yangpu District into a technology hub for clean technology innovation and entrepreneurship. The timing of AES couldn't be better.

Vice Mayor Tan Bing, Yangpu District, Shanghai





FINANCIAL

- Mismatches and gaps
- Early stage cleantech is capex intensive
- Competition for resources
- Sector is not mainstream enough

BUSINESS MODELS

- Lack of business acumen
- Practical value propositions
- Talent acquisition
- Not solving real problems

ECOSYSTEM

- Lack of customer awareness
- Competing against other sexier sectors
- Climate tech too early stage

POLICY

- Slow to change
- Policy issues restrict market access
- Speed to market
- Lack of value chain innovation

SUPPLY CHAIN

- Lack of clarity
- Lack of infrastructure
- · Lack of innovation



FINANCIAL

- Blended and innovative finance structures
- Impact investing
- CSR funding and awareness
- Corporate support for funding and market access
- Accelerators to educate investors
- Better business models to go to market

ECOSYSTEM

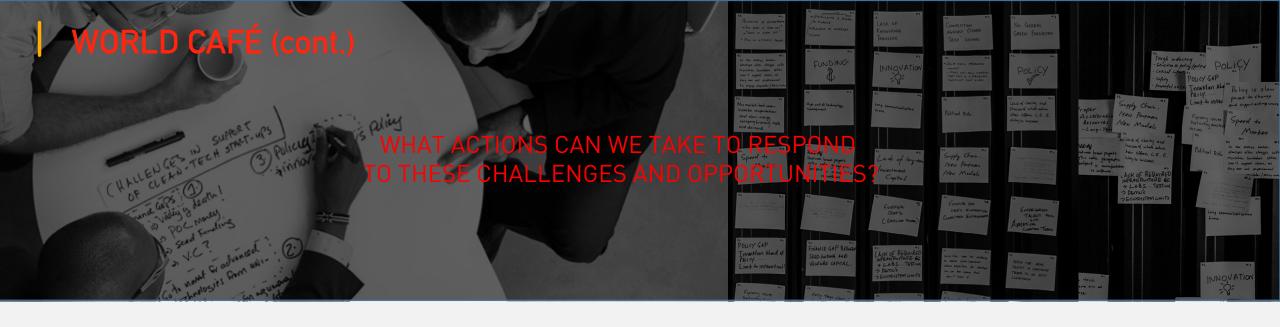
- Create international dialogue and partnerships
- Linking supply chain needs of established firms to global corporate supply chains
- Network and ecosystem linkages
- Talent building opportunities
- Building local ecosystems to advocate for policy changes
- Increase interest in utilities & corporates

POLICY

- International collaborations
- Create positive market mechanisms
- Global climate agreements
- Government commitment to climate change
- Partnering with utilities to create better regulations for startups
- Societal pressure on tackling climate change

TECH

- Smarter solutions
- Leveraging digital trends such as IoT, AI, blockchain
- Mainstreaming smart tech
- Convergence of tech: software, cleantech, fintech
- Peer to peer & sharing economy
- Focus tech on infrastructure



FINANCIAL

- Co-develop innovative financing mechanisms
- Accelerators designed around financing models specific to them
- Diversification of funding sources
- Improve channels for identifying investment opportunities
- Confidence building through case studies
- Investment driven by real market needs

BUSINESS MODELS

- Link clean tech accelerators to other accelerators
- Create cross sector programs
- Applying pre-incubation modules to select better incubees
- Systematic incubation
- Accelerate business models, not just tech
- Apply new formats like ideation boot camps into programs

ECOSYSTEM

- Enhance partnerships with corporate players
- Cross-border partnerships
- Identify corporate pain points and have startups solve them
- Build a global ecosystem sharing best practices
- Platforms to share best practices
- Leverage existing networks
- Talent building
- Access to right skills

POLICY

- Professionalization of sector to lobby and create quality standards
- Geneva style European Council for Nuclear Research (CERN) around cleantech
- Test innovative services in real markets for 6 months (regulatory sandbox)
- Improve cross-border partnerships, trade and transactions through policy

TECH

- Networking tools
- Software push for clean energy - blockchain
- Data platforms linking accelerators and their startups to pipeline
- Knowledge sharing platforms
- Linking ecosystem players
- Investor databases

WHAT'S NEW IN CLEANTECH



Blockchain and Energy

Thomas Chrometzka

Director of Renewable Energy, GIZ

Examples of P2P energy trading startups include L03 Energy, Power Ledger, Grid+ and Grid Singularity.



Cleantech Entrepreneurship in Egypt

Farid Tadros

Senior Private Sector Specialist, World Bank Group

Understanding the stakeholders involved and the entire value chain is crucial to the success of an entrepreneur



China's Cleantech Ecosystem

Walter Ge

China Consultant, Asian Development Bank (ADB)

Significant development and investment in state-owned incubators and accelerators



Off-grid in Africa

Tehut Tesfaye

CEO, Ethiopia Climate Innovation Center

Prioritize
sectors with
potential to
deliver climate
solutions at
scale



Utility Startup Collaboration

Beth Hartman,

Program Manager, IncubatEnergy at EPRI

Examples: Duke with Joules, ENEL with Elemental Excelerator, LADWP with LACI, National Grid with ACRE



Smart Energy Acceleration

Freerk Bisschop

Program Director of Smart Energy, Rockstart Accelerator

Over 300k euro seed investment for startups through traction, access and validation

CHINA CLEANTECH ECOSYSTEM MOBIKE & ENVISION

MOBIKE: Less pollution. Less congestion. More bikes.

7,500,000 smart bikes in operation globally:

9 countries 180+ cities 200,000,000 users 30,000,000 daily trips

In one year,
2.5 billion kms which is 3,300 times around the earth equivalent;
170,000 cars which is 1 year off the road equivalent;
4.6 billion liters saved gasoline equivalent.





ENVISION: Energy IoT enables Digital Transformation.

World's Largest Energy IoT platform,

Connecting 100GW Energy Assets.

Global Leading Smart Wind Turbine Company, Ranked #2 in China.

Integrator of Global Energy IoT & Smart City Ecosystem and Major Shareholders of Leading Energy Tech Companies: Sonnen, ChargePoint, AutoGrid.

DATA SPEAKS

Richard Youngman, CEO, Cleantech Group: Enabling Accelerators

CTG (Cleantech Group) in collaboration with New Energy Nexus, as part of its wider mission to "chart the future, connect the globe", wishes to puts it 15 years of data and connections to help the accelerator community grow and thrive.

Help us help you and your fellow accelerator programs, by giving up a little bit of time in 2018 to help shape what it is we could do that would be most useful to this network of accelerators. We gave you our initial ideas, now we need to hear yours!

We have a few bites of interest; we need to have agreed the piloteers by year end for this to go forward.

Contact: richard.youngman@cleantech.com



BOOK SPRINT

Attendees participated in a book sprint exercise in groups of three where accelerators interviewed each other about their lessons learned, models, fundraising schemes, pipeline and recruitment, program design and leadership.

A field guide featuring these insights and findings will be available in April 2018.



UNCONFERENCE – WHAT TOPICS CAN WE FURTHER EXPLORE?

AES2018

- Who is the audience? Incubators/ accelerators/ government/ investors/ startups
- Inviting Accelerators from developed vs developing markets
- Goal: to accelerate/ robust global cleantech/ energy ecosystem
- Consider having several mini-events during the year
- Pairing other events such Mission Innovation/ CEM; Slush web summit;
- California Climate Summit with AES



Earlier Stage Funds Operations & Collaborations

Why these funds are important?

- Higher impact and higher returns
- Filling a gap

How to get resources?

• Government, international organizations, special angels, CSR

What are they offering?

• Strong market knowledge, product development, tech support

What would the team be like?

• Tech + business + financial



User-Experience for Entrepreneurs

- A strong network leads to tips and microinteractions
- Pre-incubation: community building with creative thinking; exploring the market; commercializing the products and service
- Incubation & acceleration: having an identity; have trust in the team/ product or the acceleration programs;
- Fuel participation in the program and being rewarded after the acceleration process



UNCONFERENCE (CONT.)



Cross-Border Business Collaboration

Issues:

- How to get useful sources: where/who to trust
- Trade-offs: speed vs IP concerns
- How to quickly introduce new technologies into new countries? Social capital might have an important role
- How to identify local partners?

Action:

- Leverage existing networks
- Online roadshows/platform
- IP protection
- · Demo project



Driving Innovation into Corporate Supply-Chain-Pilot Model

- The innovation supply tunnel (accelerators) could educate the corporates to develop innovation that meet their exact needs
- Corporates would bring more influence over big tier one suppliers and might have further cooperation with startups

Funding Sources

- How do we leverage existing donors?
- \$5k existing donors, \$10k crowd + cornerstone, \$100k corporates + angels, \$1m Funds



Sustainability of Running Cleantech Incubators

- Program design: attractive activities for frequent participation
- Resourceful in media, venture services, networking, mentors, funding services
- Offer membership package during the recruitment



Farid Tadros Senior Private Specialist World Bank Group

AES was a great success because of the time they put into designing it.
They created a space where we were able to engage with people / institutions relevant to our work, using innovative techniques to share and learn from each other, ultimately building the foundation for partnerships to form and take action.

Nick Lake CEO EnergyLab Australia

The amount of information sharing is so strong. One aspect that was really useful, the digital content sharing platforms and some of the accelerators are using. As we are looking to expand, this will be incredibly important to us.

Jon Dogterom Managing Director MaRS Discovery District

We are all working together to build 100,000 cleantech companies.

Alec Guettal Co-Founder Orange Labs

I was really impressed with the geographic diversity and scale of the existing network, it was a lot more than I expected. Also, really impressed with the level of ambition in terms of what can be accomplished in the next couple of years.

Christy Lee Associate China Cleantech Collaboratory

We are from different parts of the world, we all face the same challenges, but different opportunities. This a great foundation for all of us to work together.

Thomas Chrometzka Director of Renewable Energy GIZ

AES set the standard on how efficient and fun workshops should be structured.



STAY CONNECTED



At New Energy Nexus, we want to stay connected after the summit and we want to keep building connectivity between people and companies around the world.

Keep each other updated on accelerator deadlines, call for applications, relevant news or events.

Join the New Energy Nexus Accelerator Leaders mailing list today!

Copy and paste the link below into your browser to join the mailing list

https://www.hylo.com/c/nexus-accelerator-leaders



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